

REPORT BY CHAIRMAN OF REVENUE COMMITTEE TO STATE COUNCIL EXECUTIVE OF NPANSW
FOR THE MEETING ON APRIL 9, 1988

The Revenue Committee was formed because NPA membership fees cover Journal and Newsletter/Walks Program (Branch Allocation) costs only; State Council is dependent on Federal and State Government grants, donations and bequests.

The Committee has held two meetings, on March 14 and March 29. Jeanette Blomfield was appointed Chairman and Sue Bowen Secretary.

At the first meeting, general discussion took place. John Clarke, Jodie Jaye and Jeanette Blomfield had attended a seminar on "Fundraising for Conservation Groups" given by Donna Fletcher, formerly Chief Fundraiser and Membership Officer of the Sierra Club of U.S.A. Extracts from the Sierra Club manual "Grassroots Fund Raising" and jottings from Donna Fletcher's seminar were distributed to the Committee. A copy is attached to this report.

A recommendation by Jeanette Blomfield for a more efficient use of State Council staff was to separate State Council business from Sydney Branch activities. The plan is that at the time of the transfer to the new offices, the staff, premises and facilities should be for the sole use of State Council and its affairs. Sydney Branch should run its branch affairs totally independently, e.g. its own P.O. box, telephone no., headquarters and staffing. Separation into smaller branches could make it easier to cope with a more manageable number of members. State Council staff would be able to concentrate on the jobs for which they are employed without intrusion or interruption from a Branch of 5,500 members.

At the end of the first meeting, motions were passed recommending that a letter of appeal be sent out asking for donations at the time of membership renewal, and that donations be acknowledged by a thank you letter.

At the second Revenue Committee meeting, discussion centred around the differences in the type of fundraising envisaged for State Council and Branches. State Council fundraising needs to be directed towards (a) appeals to all members for donations to support the aims and objectives of NPANSW, (b) a substantial program seeking bequests, and (c) an increase in NPA membership by advertising and awareness campaigns. Branches need to attract new members too, and to actively fundraise through events rather than the cause (e.g. prizes for raffles, ferry trips, coach trips, stalls, theatre parties, etc). Jodie Jaye suggested an annual springtime National Parks Walkathon, to be organized for the same weekend by all Branches, to raise funds for local issues and to increase awareness of NPA.

The major item discussed was the need for a professional Fundraiser for NPA. John Clarke expressed the opinions that NPA should employ fundraising consultants, and further suggested that we seek donations for a Legal Fund.

The Director, Grahame Wells, related his own personal experience in the Queensland Conservation Council, where fundraising "consultants" turned out to be a front for selling Amway products!

Kate Boyd expressed reservations about employing a Fundraiser on the following grounds (a) that she needed to know more about fundraisers, (b) that the person selected may not be competent enough to even cover their own salary, and (c) that the person selected may not be in tune with the aims and modus operandus of NPA. Kate did however concede that The Wilderness Society, with a NSW membership of 1000, had a full-time Fundraiser who not only covered his own salary but raised considerably more besides, and that a further part-time assistant was contemplated.

The Honorary Treasurer, Linna Arrogante, expressed strongly her opinion that NPA should "bite the bullet" and employ a professional fundraiser to get NPA on a sound financial basis.

Opinions were expressed by Jeanette Blomfield and Jodie Jaye that our Director is competent to select an applicant with suitable qualifications and experience and an outlook compatible with NPA thinking ("not a John Singleton").

A motion was moved by Stephen Lord and seconded by Linna Arrogante that the Revenue Committee recommend to the NPA State Council Executive that a part-time (3 days/week) professional fundraiser be appointed to NPA for an initial period of twelve months. The motion was passed without dissent.

The Director is to be commended for sending out a letter of appeal to all NPA members asking for donations for (1) a Fax machine, (2) publishing of the report "Nature Conservation in Western New South Wales" by Morgan and Terrey, and (3) employment of a Project Officer. The letter follows a request in the March National Parks Journal (page 30) seeking donations for the publishing venture, an offer by Berrima Branch at the March State Council meeting of \$365 (\$1/day for a year) towards a Fax machine provided the balance is made up from other sources, and the passing of a Central Coast Branch motion at the same meeting that a Project Officer be appointed as soon as \$1000 has been raised for this purpose. Donations are already flowing in.

Jeanette Blomfield

Jeanette Blomfield

Chairman

EXTRACTS FROM "GRASSROOTS FUND RAISING", SIERRA CLUB, SANFRANCISCO, USA

Dues dollars just won't stretch far enough.

Branches

A Branch either raises money, or it fails to achieve the goals for which it was founded.

A Branch starts out with two objectives:

(1) Filling the needs of local members by participation in hikes and other activities, information, communication, and a sense of belonging. That means a newsletter of course, a phone, outing schedules.

(2) The other, ultimately overriding, objective is the "conservation" objective. The Branch must take part in, and usually organize and lead local conservation campaigns.

Enough growth and Branches need headquarters.

Fundraising

Direct Appeal (in person, by telephone, or by letter) is best.

Indirect Solicitation - you are marketing an event or product first, and a cause second.

Fundraising works and it's fun.

Seeing money come in just because you asked for it is fun.

The more you ask for, the more you get.

You must have specific uses for the money.

In a 1977 campaign, individual donors gave 84%, bequests 6%, foundations 5.7%, and corporations 4.5%.

People give at different levels according to their means and their interest in the cause.

You need to get 90% of your donations from 10% of your donors.

Large amounts of money are as easy to raise as small amounts.

JOTTINGS FROM DONNA FLETCHER

A group of people start an organization; membership comes later to raise funds.

The best campaigners are often the worst fundraisers.

In letters of appeal, ask first - get the message over in the first 15 seconds.

In writing, don't talk to yourself.

"What do you want me to do?"

Always thank people when they join, volunteer, donate.

Talk to committed - don't try to change uncommitted.

Everybody gets the magazine - all are serviced the same.

Members give because of what they believe in, not because of perception by other people.

Annual Report is Number 1 fundraiser to report what has been done.

25 AUG 1988

LET'S BEGIN TO CATCH UP

MEMBERSHIP FEES

Background

1988 Ordinary and Family Membership Fees cover the costs of the National Parks Journal (\$16) and Branch Allowance (\$5.50) with \$1.50 and \$3.50 respectively left over.

The Concession Memberships (Pensioner, Student, Junior) fall short of the Journal plus Branch Allowance by \$7.50.

Thus the surplus from Ordinary and Family Memberships is subsidising Concession Memberships, not the running costs of NPA.

Submission

The present proposal is that Membership Fees be gradually increased over the next four years so that all Memberships will by then cover the costs of Journal plus Branch Allowance, plus an additional amount per member to support the aims and objectives of NPA.

Donations, bequests, grants etc will then be available for additional projects and equipment.

Aim

THAT MEMBERS WILL SUPPORT NPA, NOT THAT NPA SUBSIDISE ITS MEMBERS.

LET'S AT LEAST BREAK EVEN

Membership Fees: 1988 & 1989

	<u>1988</u>				<u>1989</u>			
	<u>NPJ</u>	<u>BA</u>	<u>SC</u>	<u>FEE</u>	<u>NPJ</u>	<u>BA</u>	<u>SC</u>	<u>FEE</u>
Ordinary	16	5½	1½	23	18	6	4	28
Family	16	5½	3½	25	18	6	8	32
Concession	16	5½	-7½	14	18	6	-6	18
Concession Family	"	"	"	"	18	6	-4	20

LET'S BEGIN TO CATCH UP

Membership Fees: 1990 to 1992

	<u>1990</u>				<u>1991</u>				<u>1992</u>			
	<u>NPJ</u>	<u>BA</u>	<u>SC</u>	<u>FEE</u>	<u>NPJ</u>	<u>BA</u>	<u>SC</u>	<u>FEE</u>	<u>NPJ</u>	<u>BA</u>	<u>SC</u>	<u>FEE</u>
Ordinary	19½	6½	5	31	21	7	6	34	23	7½	6½	37
Family	19½	6½	10	36	21	7	12	40	23	7½	13	44
Concession	19½	6½	-4	22	21	7	-2	26	23	7½	1	31
Concession Family	19½	6½	-2	24	21	7	0	28	23	7½	3	34

NPJ = National Parks Journal; BA = Branch Allowance; SC = State Council;

FEE = Membership Fee

Based on annual CPI of 7.5%, plus catchup.

LET'S BEGIN TO CATCH UP (MEMBERSHIP FEES)

MOTION 1

That (1) NPANSW adopt a formula for Membership Fees based on the costs of National Parks Journal and Branch Allowance plus an additional amount in support of NPA running costs;

(2) the additional amount be reduced for Concessional Memberships, and doubled for Family Memberships;

(3) a new category of Concession Family be introduced;

(4) Corporate Membership be divided into Non-profit and Profit categories, and that Fees for these equal Ordinary and Family Fees respectively; and

(5) the formula be phased in over four years.

MOTION 2

That Membership Fees for NPANSW be increased on 1st April, 1989 to:

Ordinary	\$28
Family	\$32
Concession	\$18
Concession Family	\$20
Corporate (Non-profit)	\$28
Corporate (Profit)	\$32

Jeanette Blomfield

Jeanette Blomfield

State Councillor

Central Coast Branch

PUBLICITY POSTERS AND BROCHURES

MOTION That NPANSW produce coloured scenic publicity posters and Membership brochures (draft samples to be supplied).

POSTERS

Central Coast Branch has felt the need for coloured, eye-catching posters with strong, simple messages for use in displays.

Suggested captions:	EXPLORE	WITH NPA
	PROTECT	WITH NPA
	PRESERVE	WITH NPA
	WALK	WITH NPA
	BUSHWALK	WITH NPA

Membership Forms for Journal

As an inducement for new memberships, a small, coloured Membership Form to be included in every National Parks Journal - the form to include provision for Gift Membership.

Car Thief Deterrent Card

An NPA promotional card be included free in the Journal (possibly attached to Membership Card) with an attractive colour photo and caption such as:-

EXPLORE AND PROTECT WITH NPA

Join: The National Parks Association of NSW, P.O. Box A96, Sydney South 2000

and, in large print on the other side:-

THERE ARE NO MONEY
OR VALUABLES
LEFT IN THIS CAR

Jeanette Blomfield
JEANETTE BLOMFIELD
STATE COUNCILLOR
CENTRAL COAST BRANCH

~~CAV~~ FNC



National Parks Association of NSW Inc.

May 30, 1989.

State Council
P.O. Box A96
Sydney South 2000
Telephone: (02) 264 7994
Facsimile: (02) 264 7160

MEMO: ALL BRANCHES
ALL STATE COUNCIL EXECUTIVE MEMBERS

SUBJECT: PREMISES

The move from the premises at 275C Pitt Street, Sydney, has been delayed further.

As usual, all mail should be addressed to our Post Office box or fax number.

Until further notice we will remain at 275C Pitt Street. We will need to call again for volunteers to assist with packing when the moving date is finalised.

I understand the cause of the current delay is the failure of the City Council to approve building plans for the internal alterations at 500 George Street.

Grahame Wells
Grahame Wells, Director.

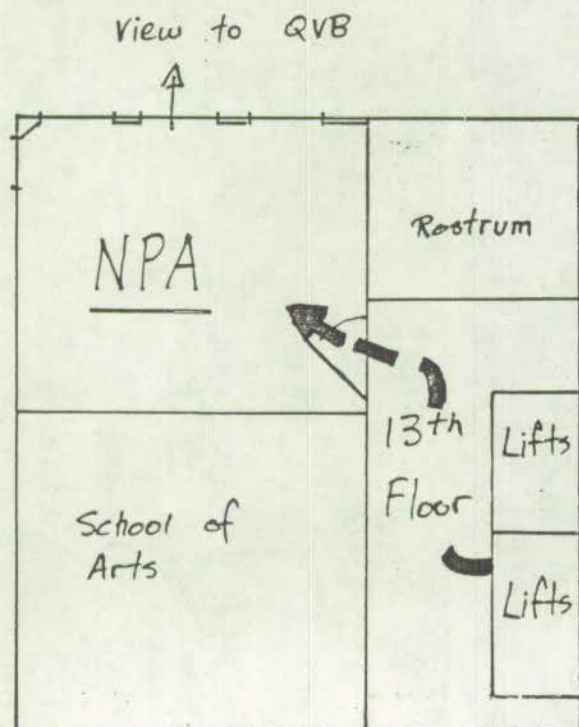
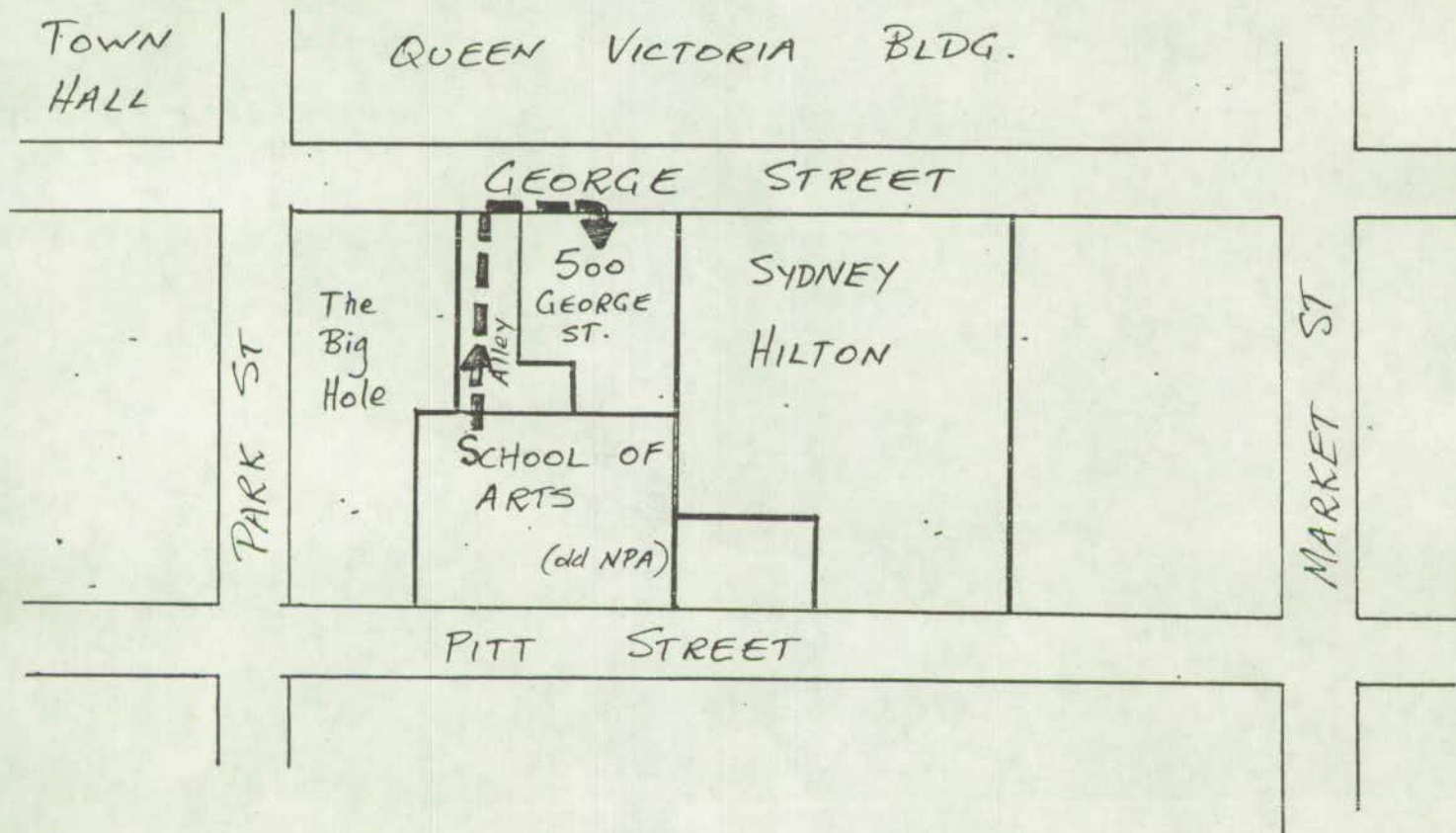
Yes, the typewriter is failing to type "f".

NPA is moving...



National Parks Association of NSW Inc.

State Council
P.O. Box A96
Sydney South 2000
Telephone: (02) 264 7994
Facsimile: (02) 264 7160



From June 15 the office address is:

NPA
13th Floor
500 GEORGE ST.
SYDNEY 2000.

29th April, 1983

Ms. Joan Staples,
Secretary,
N.C.E. Council,
P.O. Box 29,
KENDALL.

Dear Joan,

On 5th July 1982, the Far North Coast Branch of N.P.A. loaned the North Coast Environmental Council \$200 with the understanding that it was to be paid back within two months. This repayment has not been made. As our funds are now getting low, it would be appreciated if you could return the loan without delay.

Best wishes for your work in the future.

Yours faithfully,

A.G.(GEOFF) BRICKHILL

HON. TREASURER



Suite 3,
No 1 Hay Street,
PORT MACQUARIE. 2444

~~P.O. BOX 78, BELLEFLORE, N.S.W. 2464~~

1st June, 1983

Mr. A.G. Brickhill,
Honorary Treasurer,
Far North Coast Branch National Parks Association,
90 Ballina Road, GOONELLABAH 2480

Dear Geoff,

In reply to your recent communication regarding the \$200 donation from your branch to North Coast Environment Council and the subsequent grant from N.C.E.C. to your branch, I would like to inform you that a cheque from N.C.E.C. was written and sent on the 8/11/82. From memory, the cheque was sent to or handed to John Seed.

I have checked with our bank and it appears that the cheque was never debited against the N.C.E.C. account, so it must have gone astray somewhere. I am afraid I was under the impression that your branch had received the money because all my records show that it was paid.

I have now made a stop payment order on the cheque dated 8/11/82 and you will find enclosed a new cheque for \$200. I am sorry your branch was inconvenienced.

With kind regards,

Yours sincerely,

DR. HUGH VENESS, TREASURER
NORTH COAST ENVIRONMENT COUNCIL

Tipperary Road
Lorne via Kendall, 2439
3rd May, 1983.

Dear Geoff,

Have handed on your letter re the \$200 to Hugh Veness.

I thought he sorted things out with Ian Dixon at the last meeting.

If you don't hear from Hugh soon. Write to him direct, Suite 2, 1 Hay Street, Port Macquarie, 2444 Phone (065) 83-4606 (work), 83-4615 (home).

I am moving to Canberra in the next few weeks and Celia Smith (Box 425, Grafton) is taking my place.

Am most sorry to hear of your problems with the \$200. Hope it is sorted out quickly.

Regards

Joan Staples

NATIONAL PARKS ASSOCIATION NSW

FAR NORTH COAST BRANCH

90 Ballina Rd.,
GOONELLABAH. 2480.

Mr. Hugh Veness,
Suite 2,
1 Hay Street,
PORT MACQUARIE.

Dear Hugh,

The Far North Coast Branch of N.P.A. loaned the N.C.E.C. \$200 on 5th July, 1982 on the condition that it be paid back within two months. So far it has not been paid. I wrote to Joan Staples on 29th April who handed my letter to you and asked me to write to you if I did not hear soon. So far nothing has happened. It would be appreciated if you could arrange for the repayment of the loan immediately as our funds too are getting low.

Yours faithfully,

A.G. BRICKHILL

HON. TREASURER



National Parks Association of NSW

State Council

275c ~~888~~ Pitt Street, Sydney NSW 2000

Telephone (02) 264 7994

P.O. Box A96

SYDNEY SOUTH 2000

16 August 1986

MEMO: All Branch Secretaries

RE: Membership renewals

Please be advised that membership renewal notices are being posted to all unfinancial members on Friday, 17 August, as per sample notice attached.

These notifications take into account all membership monies received or notified up to and including Monday, 13 August 1984. (There may be some discrepancies as there has been on and off trouble at Sydney Mail Exchange, Redfern, for some time and I understand nothing was happening at the mail exchange in the last couple of days and probably nothing will happen until the end of the coming weekend.)

It is hoped that this exercise will run smoothly and the rate of response to the notices will be far greater than was previously had to the anonymous notice forwarded out with Journals.

The inclusion of possibility of Bankcard payment may make member responses more prompt, we certainly hope so, because the quicker the renewals come in the more quickly will your capitation fees be returned to your Branch.

Albert Renshaw,
Administrative Officer.

Encl.



THE NATIONAL PARKS ASSOCIATION OF NSW

PO Box A96, SYDNEY SOUTH, 2000

Telephone (02) 267 2873

The Association thanks you for your support in the past and will be pleased to receive the renewal of your membership.

As you know, the Association is a voluntary organisation and a registered charity — membership contributions are the major source of our revenue.



If you wish to pay by **Bankcard/Mastercard** please insert your card number and expiry date below and sign the reverse of this form. If your address as cardholder differs from that shown then please write your cardholder address on the reverse also.

Mr John Smith
33 Smith Street
SMITHTOWN 9999

Membership category: Family

Branch: Smithtown

Renewal Due: End of June 1984

Amount due: \$21

Donation* (optional): _____

Amount enclosed: \$ _____

No. Exp. Date

* Donations to the Association, of \$2 or more, are tax deductible — a receipt will be promptly forwarded.

Any alterations to the above data should be made on the reverse of this form.

PLEASE RETURN THIS NOTICE WITH YOUR REMITTANCE.

Membership types: Adult — \$18; Family/Household, Corporate — \$21; Junior — \$8; Student, Pensioner, Unemployed — \$10.

Branches: Sydney, Armidale, Tamworth, Hunter, Mid Nth Coast, 3 Valleys, Clarence Valley, Far Nth Coast, Illawarra, Berrima, Milton, Central West.

THANKYOU.

FAR NORTH COAST BRANCH N.P.A.,
90 BALLINA RD.,
LISMORE. NSW. 2480.

9th December, 1982

Mr. Graham Fry,
Treasurer,
N.P.A. NSW,
C/- P.O.Box A524,
SYDNEY SOUTH. NSW. 2000.

Dear Sir,

Concerning your circular letter Of 26th October re decision of State Council to grant a rebate of \$4.00 of the Capitation Fees on ordinary family and Corporate member, the Far North Coast Branch wishes herewith to apply for that rebate as from 1st January 1983.

Our payments have increased dramatically this financial year due mainly to the rain forest projects and our funds are rather depleted as a result.

Yours faithfully,

A.G.BRICKHILL
HON. TREASURER
FAR NORTH COAST BRANCH

NATIONAL PARKS ASSOCIATION OF N.S.W.
STATE COUNCIL

SCHEDULE OF BRANCH OPERATING ALLOWANCES
FOR THE YEAR ENDED 31ST MARCH, 1986

BRANCH	N O . O F M E M B E R S					ALLOWANCE RATE PER MEMBER	ALLOWANCE PER ANNUM	1/2 INSTALMENT
	HOUSEHOLD	ALLOWANCE FACTOR	TOTAL HOUSEHOLD	ADD OTHER MEMBERSHIP	TOTAL MEMBERSHIP			
ARMIDALE	38	X2	76	49	125	\$ 4	\$ 500	\$ 250
BERRIMA	26	X2	52	33	85	\$ 4	\$ 340	\$ 170
CENTRAL WEST	25	X2	50	34	84	\$ 4	\$ 336	\$ 168
CLARENCE VALLEY	16	X2	32	16	48	\$ 4	\$ 192	\$ 96
FAR NORTH COAST	19	X2	38	34	72	\$ 4	\$ 288	\$ 144
HUNTER	97	X2	194	120	314	\$ 4	\$ 1,256	\$ 628
ILLAWARRA	84	X2	168	163	331	\$ 4	\$ 1,324	\$ 662
MID NORTH COAST	32	X2	64	56	120	\$ 4	\$ 480	\$ 240
MILTON	24	X2	48	46	94	\$ 4	\$ 376	\$ 188
TAMWORTH	32	X2	64	30	94	\$ 4	\$ 376	\$ 188
THREE VALLEYS	32	X2	64	30	94	\$ 4	\$ 376	\$ 188
SYDNEY	1,166	X2	2,332	2,732	5,064	\$ 4	\$20,256	\$10,128
TOTALS	1,591 =====		3,182 =====	3,343 =====	6,525 =====		\$26,100 =====	\$13,050 =====

* The Membership No. was based on our computer records as at 7th November, 1985.

*From Your Honorary Treasurer - State Council
Linda Arrogante*



With Compliments
National Parks Association of NSW

March 25, 1986

Please find enclosed the second
instalment of the Branch Operating
Allowances for the year ended
31st March, 1986.

Elizabeth.

Banked 11.4.86

*** REPORT ON ALL MEMBERS IN SPECIFIED BRANCHES ***

SURNAME	FIRST NAME	HOME PHONE	BRANCH	MEMTYPE
ANDREWS	MR R		FNC	A ✓
ATKINSON	MS S		FNC	A ✓
BAIGENT	DR D R		FNC	A ✓
BENHAM	MR J		FNC	A ✓
BRICKHILL	MR A G		FNC	A ✓
BROWN	MS D		FNC	S ✓
BURFORD	MR & MRS R J		FNC	H ✓
DAVEY	IRENE		FNC	H ✓
DEN EXTER	DR P		FNC	H ✓
DIXON	MR IAN		FNC	S ✓
ELENIUS	MS ELIZABETH		FNC	A ✓
ELIOTT	MR B		FNC	H ✓
FENSOM	MR E	07-341-6790	FNC	H ✓
FRAME	BEANIE & ANDY		FNC	H ✓
GILMORE	MR S		FNC	A ✓
GOCHER	W D & J		FNC	H ✓
GRAINGER	D & G		FNC	H ✓
GROVE	PETER		FNC	A ✓
HARDWICK	PETER		FNC	A ✓
HEATHWOOD	MS D E		FNC	A ✓
HENDERSON	GEORGE AND JENNIFER		FNC	H ✓
ad. X HUGHES	MR & MRS R W		FNC	H ✓
HUTLEY	MISS L		FNC	A ✓
JOHNSON	MR & MRS R		FNC	H ✓
JONES AND SUSAN CONROY	GLEN		FNC	H ✓
KAVENEY	MR M		FNC	A ✓
ad. LAOS	MISS LINDA	86 4164	FNC	P ✓
LASCELLES	MR & MRS G		FNC	H ✓
LAZARUS	MR W P		FNC	A ✓
MACKAY	MR & MRS J		FNC	H ✓
HANLY	MR ALAN		FNC	A ✓
MASON	MR G		FNC	P ✓
MCLEOD	MR W G		FNC	H ✓
MEAGHER	MR C D		FNC	A ✓
MILLEDGE	MR DAVID		FNC	A ✓
NICHOLSON	MR & MRS H		FNC	A ✓
NORTHERN RIVERS CAE			FNC	C ✓
NUBERG	MR I		FNC	A ✓
ad. PARTRIDGE	MR L M		FNC	A ✓
PRESTON	MR R		FNC	A ✓
PUGH	MR D		FNC	A ✓
RANSOME	MRS A M		FNC	A ✓
SALNA	DIANNE		FNC	S ✓
ad. SEED	MR J		FNC	A ✓
SEQUEIRA	MARIE-LEONIE		FNC	A ✓
SHIELDS	MR & MRS J		FNC	H ✓
ad. SOLOMON	BRIAN		FNC	A ✓
STAFF	MR GRAHAM		FNC	A ✓
STEED	ANDREW	066 63 1306	FNC	S ✓
STEEL	D & S		FNC	H ✓

NPA

Schedule of Branch Operating Allowances 1986/87

Branch	Household	Factor x2	Total Household	Add: Other Membership	Total Memberships	Allowance Per Announ \$
Armidale	40	x2	80	58	138	690
Berrima	29	x2	58	36	94	470
Chamone Valley	19	x2	38	19	57	285
Central Coast	23	x2	46	44	90	450
Central West	26	x2	52	40	92	460
Far North Coast	15	x2	30	32	62	310
Hunter	99	x2	198	129	327	1,635
Llanwarren	88	x2	176	176	352	1,760
Mid North Coast	34	x2	68	57	125	625
Milton	25	x2	50	47	97	485
{ Sydney	1,184	x2	2,368	2,680	5,048	25,240
{ South Sydney						
Tamworth	31	x2	62	33	95	475
Three Valleys Branch	38	x2	76	32	108	540
					<u>6,685</u>	<u>\$ 33,425</u>

NATIONAL PARKS ASSOCIATION OF NSW STATE COUNCIL

IMPROVEMENTS TO FINANCIAL STRUCTURE

Introduction Since taking over as Treasurer I have observed the operations of NPA and identified some problem areas. Listed below are a series of recommendations which I believe will bring the Association onto a much better base structurally and financially.

Background. The current structure requires each member to join a Branch, each of which maintains a membership record system. In turn, every month, each Branch must send a return to the State Council Treasurer listing membership changes and paying a capitation fee based on the number of members who joined or paid subscriptions in the previous month.

Prior to the acquisition of the computer, State Council and Sydney Branch kept two records as well: a card system of addresses and financial status and a listing on a mainframe computer for generating journal address labels. Therefore, in effect, each member was listed on three membership records. Two of these were very labour intensive and the third only recorded addresses to which access was only available through an outsider on limited occasions. These systems were satisfactory when the membership was less than 1000 and only two Branches existed. However with a current membership of over 5000 and 12 Branches, the system has become unwieldy and except for the extreme dedication of a small number of people, almost unworkable. As a result the computer was purchased and although not yet working at its full capacity has the capability to combine all these record systems into one. This will allow us to obtain much better statistical information about our membership and provide for superior financial planning.

Listed below are a series of recommendations and statements.

1. Rationalise membership. "That all NPA membership fees be collected by the State Council Office."

The proposal is that all members join the NPA by paying their

subscriptions direct to the Office or if Branches fear that their membership would suffer, renewals could still be sent to the Branches but forwarded to the Office. In the State Council Treasurer would pay each Branch an operating expenses rebate based on the Branch size as at the 1st January of the current year. The size of this rebate would be adjusted by a number of factors, such as the financial status of the Branch, if a Branch newsletter is sent, the Branch's involvement in local issues or some other appropriate reason.

2. Flexible membership year. "That a flexible membership year be introduced."

With the computer system it is relatively simple to introduce a flexible membership year, i.e a year's subscription lasts 12 months from the date of joining. The current rigid system makes it very difficult for members who join mid-year but pay a full years subscription. Either a refund must be made or credit given for a portion of the following year, both of which entail a lot of paperwork.

Furthermore, in the long term the cash flow will become steadier, whereas with the current system a vast inflow of cash occurs between July and September and a trickle for the remainder of the year. This requires careful planning to avoid overspending and retain financial stability.

3. As part of 2. "That separate renewal notices be sent to each member."

The current system provides for renewal notices to be inserted in the Journal. This often doesn't work as the renewal notice becomes entangled with the advertising insert and can be inadvertently discarded. As a result many memberships are accidentally lost, a situation the NPA can ill afford. With a separate renewal notice it would be less likely to be accidentally disposed of and the psychological effect of receiving it would mean a higher renewal rate which would more than offset the postage and printing costs.

4. Financial year. "That the financial year of the Association be from 1st April to 31st March."

The period from March to May is generally a quiet time for NPA Treasurers and therefore it would be easier to get the financial statements completed. Secondly it would give the NPA more time to produce an annual report and consolidated report for submission to Government departments for grant purposes. These are normally required in July each year.

5. Additional staff. "That State Council employ a membership Services Officer to maintain membership records, answer telephone enquiries and perform some general clerical duties."

Much of the Administrative Officer's time, and in his absence the Director, is taken up in answering membership enquiries. Consequently much of their time is diverted from their normal duties which results in inefficiency and low morale and means some of their skills are directed away from conservation oriented tasks. A Membership Services Officer would also be involved in membership promotion and could assist in boosting membership numbers and hence income. Given that the overwhelming majority of membership enquiries made at the Office are for membership of the Sydney Branch it is appropriate that the Sydney Branch be asked to contribute to the salary of the Membership Services Officer.

6. Capitation. "That the capitation fee payable in respect of an ordinary membership be increased by \$3 and that the fees for other classes of membership be raised proportionally."

In 1982/83 the NPA suffered a substantial loss. Much of this was due to the artificially low membership fee which could be kept low by the growth in membership. However, as the growth in membership slowed the fee had to be increased, but to bring it up to a realistic figure would have meant a substantial increase. Therefore it was only put up sufficient just to keep the NPA solvent and when, last year, the membership growth became zero there was no buffer to provide the extra revenue.

Year	Membership Fee (\$)
1976	10
1977	10
1978	10
1979	10
1980	12 20% increase
1981	12
1982	15 25% increase
1983	15

To maintain the viability of NPA an increase is needed. To bring the books back to square an increase of at least \$2 is required but to provide a little extra for campaigns a \$3 increase would be preferable. Even though an increase in Govt grants is expected it shouldn't be used to offset subscriptions but used constructively to further the cause of conservation and national parks.

New rates and comparison with other organisations:

	Existing	\$2 increase	\$3 increase	ACF	Nat. Trust
Junior	5	6	6	10	9
Pensioner	8	9	10	10	9
Ordinary	15	17	18	20	18
Household	18	20	21	-	27
Life	300	-	1000	-	-

It should be noted that the NPA subs still compare favourably with the ACF and National Trust, both of which produce lower quality journals and provide less services for their members.

7. Budget.

A draft budget is provided overleaf. The points to note include an increase in the Federal Government grant by \$5000 and the provision of \$4000 to assist in the employment of a Membership Services Officer.

8. Conclusion.

Many of these recommendations are controversial and will undoubtedly stir up the feelings of members. However, I believe that if the NPA is to carry out its functions efficiently and effectively tough decisions are required. Many of these recommendations cut across tradition and criticism will be levelled

as to centralising the NPA and reducing the importance of Branches. This is entirely incorrect, the effectiveness of the NPA statewide is due to its Branch network and I am a strong believer in its expansion, not contraction. The basic problem is that the NPA is too big for volunteers to run and almost too big for the two employees, unless the efficiency is substantially improved.

9. State Council Budget - January/December 1984.

<u>INCOME</u>		\$	<u>EXPENDITURE</u>	
Membership fees		68 000	Contracts - Director	19 800
			- Admin. Officer	15 500
Government grants			- M'ship Services Officer	4 000
- Federal		14 000	- Travel & Car Expenses	2 000
- State		7 500		
Journal - Advertising		7 300	Journal - Typesetting, Printing & Distribution	34 000
- Sales		200	State Council Expenses	
Donations - General		7 000	- Councillor's Travel	7 500
- Special projects		8 000	- Affiliation fees	1 500
			- Conferences	500
Resale of Publications		500	- Advertising	1 000
Interest		1 000	- Audit fees	500
			- Park Mgt Cttee	500
Miscellaneous		500	- Reserves Cttee	500
			- EIS Cttee	500
			- M'ship Cttee	500
			Administration	
			- Rent	4 000
			- Postage	2 000
			- Telephone/Telex	3 000
			- Stationery	2 000
			- Printing	3 500
			- Insurance	1 500
			- Office furniture	1 000
			- Equipment service costs	1 500
			Campaign Expenses	
			- Legal	2 000
			Miscellaneous	1 200
			Donations	1 000
TOTAL		\$ 111 000	TOTAL	\$ 111 000

BRANCH	No. OF MEMBERS As at 1-7-84	Total Income \$	Subscriptions Received \$	Capitation Paid to State Council \$	Balance of Subscriptions Retained by Branch \$	Balance retained by Branch per member \$	Annual Operating Allowance paid 1-10-84 x2 (doubled) 5
Armidale	86	1353	873	564	309	\$ 3.59	\$3.31
Berrima	52	1053	813	691	122	\$ 2.34	\$3.40
Central West	72	1192	799	731	68	\$ 0.94	\$3.55
Clarence Valley	32	631	512	319	193	\$ 6.03	\$3.86
Far Nth Coast	55	796	750	472	288	\$5.24	\$3.34
Hunter	184	6218	2692	2238	454	\$ 2.46	\$3.71
Illawarra	194	3968	2911	1925	1086	\$5.59	\$3.28
Mid Nth Coast	112	3652	1605	1048	557	\$4.97	\$3.55
Milton	68	680	615	473	142	\$2.09	\$3.11
Tamworth	70	1868	947	696	251	\$3.58	\$3.91
Three Valleys	39	531	499	390	109	\$2.79	\$4.20
					Average	\$ 3.71	\$3.52

Item 5.1. BRANCH OPERATING FORMULA.

A provision of the new Constitution formally passed by all Branches and approved for implementation at the December 1, 1984, State Council meeting was the payment by members of subscriptions to State Council. This was a significant change from the previous system whereby members paid subs directly to the Branches and the Branches in turn paid a proportion of subs to State Council as a capitation fee payment. As part of the new arrangement is the payment to Branches of an Annual Operating Allowance to assist with Branch expenses.

It was proposed that the operating allowance would be made in two payments, in August and February. An interim formula for the first allowance payment was approved as the September 1984 State Council meeting, and a payment was made to Branches in October. This formula was drawn up to be as equitable as possible and so that Branches would receive approximately the same moneys as they retained under the previous capitation system. There has since been strong criticism of the formula by certain Branches, although no one has come forward with an alternative formula.

The basis of the criticism was that some Branches considered themselves to be worse off financially than they were previously. However, what these Branches have failed to realise is that under the previous system a Branch could ask State Council for a special rebate on their capitation repayment if they were in a financially difficult position and/or were actively engaged in an expensive local campaign. The Branches which received this rebate were Armidale, Clarence Valley, Far North Coast, Illawarra, Tamworth, Mid North Coast and Three Valleys.

Attached is a table which shows the amount of capitation paid by each Branch for the final year of the old system. It can be seen that the money retained by each Branch varied considerably from 94 cents/member for Central West to \$5.59 for Illawarra Branch. The effect of the capitation rebate on the Branches concerned is obvious.

The new system eliminated the capitation rebate and the resultant formula provided a much more uniform payment of moneys to Branches, with the result that some Branches received more and others less. The range of payments varied from \$3.11/member to \$4.20/member, and averaged \$3.52/member.

Another aspect of the criticism was that the formula was unnecessarily complicated.

To overcome these problems a new formula is proposed. Accordingly, I move -

1. that a simple formula based on a fixed sum multiplied by the number of memberships of that Branch be adopted for future payments. The formula is as follows:

$$\text{Annual Operating Allowance} = \text{Number of Memberships} \times A$$

where A is the \$ per member to be paid to each Branch during the current financial year and the figure to be determined at the first State Council meeting held in the new financial year;

2. the payment to be made on 1st October of each year and to be based on membership lists current at that time;
3. the second payment for 1984/85 be based on the new formula but modified to take into account the moneys already paid;
4. the operating allowance per member for 1984/85 be \$4.00;
5. this arrangement will not prevent Branches requesting additional funds from State Council if required.

*** REPORT ON ALL MEMBERS IN SPECIFIED BRANCHES ***

SURNAME	FIRST NAME	HOME PHONE	BRANCH	MENTYPE
ANDREWS	MR & MRS R		FNC	H
ATKINSON	MS S		FNC	A
BEACON		856130	FNC	C
BRAITHWAITE	MS SHELLEY	631306	FNC	S
BRICKHILL	MR A G		FNC	A
CHICK	MR BRUCE		FNC	A
CLANCY	MICHAEL & JENNIFER	066 882029	FNC	H
CLEMENTS	MR IAN & MRS FELICITY	066 895173	FNC	A
DARNLEY	MELISSA AND ANDREW	066 653129	FNC	H
DEN EXTER	DR P		FNC	H
DETTMAN	E B		FNC	A
DIXON	MR IAN		FNC	S
DOUGLAS	LEIGH		FNC	A
ELENIUS	MS ELIZABETH		FNC	A
FENSOM	MR E	07-341-6790	FNC	H
FRAME	BEANIE & ANDY		FNC	H
GILMORE	MR S		FNC	A
GOCHER	W D & J		FNC	H
GRAINGER	D & G		FNC	H
GUTHRIE	MR A J		FNC	A
HANLY	ALAN		FNC	H
HATFIELD	MR KEN & MRS HARRIET	066 527588	FNC	H
HENDERSON	GEORGE AND JENNIFER		FNC	H
HODGMAN	MR & MRS S		FNC	H
HUGHES	MR & MRS R W		FNC	H
HUTLEY	MISS L		FNC	A
JOHNSON	JENNY & RAY		FNC	H
JONES & SUSAN CONROY	GLEN		FNC	A
KAVENEY	MR M		FNC	A
MACKAY	MR & MRS J		FNC	H
MASON	MR G		FNC	P
MEAGHER	C.		FNC	A
MILLEDGE	MR DAVID		FNC	A
MURMILLUMBAH COLLEGE OF			FNC	C
MCDONALD	TEIN		FNC	A
NAGLE	JOHN		FNC	S
NICHOLSON	MR & MRS H		FNC	A
NORTHERN RIVERS C.A.E.	SERIALS SECTION		FNC	C
NUBERG	IAN		FNC	A
PARKER	MR P		FNC	A
PONT	FRANCES		FNC	A
PRESTON	MR R		FNC	A
PUGH	MR D		FNC	U
RANSOME	MRS A M		FNC	A
RITCHIE	R D		FNC	H
SALNA	DIANNE		FNC	S
SEARLE	LINDA		FNC	A
SEQUEIRA	MARIE-LEONIE		FNC	A
SHIELDS	MR & MRS J		FNC	H
STAFF	MR GRAHAM		FNC	A

XXX REPORT ON ALL MEMBERS IN SPECIFIED BRANCHES XXX

SURNAME	FIRST NAME	HOME PHONE	BRANCH	MEMTYPE
STEED	ANDREW	066 63 1306	FNC	S
STEEL	D & S		FNC	H
THOMAS	MR T P		FNC	A
WARD	JOHN RUDGET AND RUTH		FNC	H
WHEELER	MS M A		FNC	P
WHITE	ELLEN		FNC	A

XXX END OF REPORT XXX

*** MEMBER ENQ/UPD/DEL/PRN ***

Jun 19, 1985

Surname: HODGMAN

First Name: MR & MRS S

Member No.: 0

Address 1: 34 BELLEVUE AVENUE

Address 2:

Address 3: LISMORE HEIGHTS

Post Code: 2480

Mcode: 294480

Phone No.:

Branch: FNC

Member Type: H

Subscription Due: 8512

Overdue (Y/N):

Receipt No.: 209

Joined 'YYMM': 8308

Electorate:

Occupation 1:

Occupation 2:

Other: COFA 6/85

*** NPA MEMBERSHIP SYSTEM NEC APC Version 2.1 ***

*** MEMBER ENQ/UPD/DEL/PRN ***

Jun 19, 1985

Surname: DEN EXTER

First Name: DR P

Member No.: 0

Address 1: P O BOX 44

Address 2:

Address 3: SOUTH LISMORE

Post Code: 2480

Mcode: 294480

Phone No.:

Branch: FNC

Member Type: H

Subscription Due: 8606

Overdue (Y/N):

Receipt No.: 208

Joined 'YYMM': 7807

Electorate:

Occupation 1:

Occupation 2:

Other: COFA 6/85

*** NPA MEMBERSHIP SYSTEM NEC APC Version 2.1 ***

*** MEMBER ENQ/UPD/DEL/PRN ***

Jun 18, 1985

Surname: MACKAY

First Name: MRS J

Member No.: 0

Address 1:

Address 2: JAMES RD

Address 3: DUNOON

Post Code: 2480

Mcode: 294480

Phone No.:

Branch: FNC

Member Type: A

Subscription Due: 8606

Overdue (Y/N):

Receipt No.: 202

Joined 'YMM': 7904

Electorate:

Occupation 1:

Occupation 2:

Other: CHANGED FROM H TO A 6/85

*** NPA MEMBERSHIP SYSTEM NEC APC Version 2.1 ***

F.N.C.

NATIONAL PARKS ASSOCIATION OF NSW

MEMO: All Branches and Sub-Branches.

RE: 1985/86 NPA DIRECTORY

Please note the deadline for the next edition of the NPA Directory will be September 9, 1985.

Please ensure that we receive a complete list of your office bearers, their addresses and telephone numbers before the deadline.

Yvonne Taylor
Administrative Officer.

June 18, 1985.

*** MEMBER ENQ/UPD/DEL/PRN ***

May 21, 1985

Surname: DOUGLAS

First Name: LEIGH

Member No.: 0

Address 1: 4 FEHNE CT.

Address 2:

Address 3: SANDY BAY, TAS.

Post Code: 7005

Mcode: 0

Phone No.:

Branch: FNC

Member Type: A

Subscription Due: 8508

Overdue (Y/N):

Receipt No.: 016

Joined 'YYMM': 8408

Electorate:

Occupation 1:

Occupation 2:

Other: COFA 5/85

*** NPA MEMBERSHIP SYSTEM NEC APC Version 2.1 ***

*** MEMBER ENQ/UPD/DEL/PRN ***

May 23, 1985

Surname: HUGHES

First Name: MR & MRS R W

Member No.: 0

Address 1: G.P.O. BOX 2656

Address 2:

Address 3: SYDNEY

Post Code: 2001

Mcode: 200001

Phone No.:

Branch: FNC

Member Type: H

Subscription Due: 8506

Overdue (Y/N):

Receipt No.: 062

Joined 'YYMM': 8203

Electorate:

Occupation 1:

Occupation 2:

Other: COFA 5/85

*** MEMBER ENQ/UPD/DEL/PRN ***

Feb 21, 1985

Surname: NUBERG

First Name: IAN

Member No.: 0

Address 1: C/- AGRICULTURAL RESEARCH CENTRE

Address 2:

Address 3: WOLLONGBAR

Post Code: 2480

Mcode: 294480

Phone No.:

Branch: FNC

Member Type: A

Subscription Due: 8506

Overdue (Y/N):

Receipt No.: 141

Joined 'YYMM': 8210

Electorate:

Occupation 1:

Occupation 2:

Other:

RE-INSTATED 2/2/85

*** NPA MEMBERSHIP SYSTEM NEC APC Version 2.1 ***

*** MEMBER ENQ/UPD/DEL/PRN ***

Mar 06, 1985

Surname: MEAGHER
First Name: C.
Member No.: 0
Address 1: C/- NRCAE
Address 2: P O BOX 157
Address 3: LISMORE
Post Code: 2480 Mcode: 294480 Phone No.:
Branch: FNC Member Type: A
Subscription Due: 8506 Overdue (Y/N): Receipt No.: 147
Joined 'YMM': 8402 Electorate:
Occupation 1: Occupation 2:
Other:

*** NPA MEMBERSHIP SYSTEM NEC APC Version 2.1 ***

*** MEMBER ENQ/UPD/DEL/PRN ***

Feb 26, 1985

Surname: JONES & SUSAN CONROY
First Name: GLEN
Member No.: 0
Address 1: C/- ROCK VALLEY PD
Address 2:
Address 3: N.S.W.
Post Code: 2480
Branch: FNC
Subscription Due: 8606
Joined 'YYMM': 8107
Occupation 1:
Other: UNEMPLOYED FROM JUNE 1985
Mcode: 294480
Member Type: A
Overdue (Y/N):
Electorate:
Occupation 2:
Phone No.:
Receipt No.: 144

*** NPA MEMBERSHIP SYSTEM NEC APC Version 2.1 ***

*** MEMBER ENQ/UPD/DEL/PRN ***

Mar 13. 1985

Surname: FRAME

First Name: BEANIE & ANDY

Member No.: 0

Address 1: MT. NARDI NURSERY

Address 2:

Address 3: NIMBIN

Post Code: 2480

Mcode: 294480

Phone No.:

Branch: FNC

Member Type: H

Subscription Due: 8506

Overdue (Y/N):

Receipt No.: 154

Joined 'YYMM': 1111

Electorate:

Occupation 1:

Occupation 2:

Other:

RE INSTATED 13/3.

*** NPA MEMBERSHIP SYSTEM NEC APC Version 2.1 ***

*** MEMBER ENQ/UPD/DEL/PRN ***

Mar 06. 1985

Surname: NORTHERN RIVERS C.A.E.

First Name: SERIALS SECTION

Member No.: 0

Address 1: P O BOX 157

Address 2:

Address 3: LISMORE

Post Code: 2480

Mcode: 294480

Phone No.:

Branch: FNC

Member Type: C

Subscription Due: 8506

Overdue (Y/N):

Receipt No.: 151

Joined 'YYMM': 7502

Electorate:

Occupation 1:

Occupation 2:

Other:

RE-INSTATED 11/3/85.

*** NPA MEMBERSHIP SYSTEM NEC APC Version 2.1 ***

*** REPORT ON ALL MEMBERS IN SPECIFIED BRANCHES ***

SURNAME	FIRST NAME	HOME PHONE	BRANCH	MEMTYPE
ANDREWS	MR & MRS R		FNC	H
ATKINSON	MS S		FNC	A
BEACON		856130	FNC	C
BRAITHWAITE	MS SHELLEY	631306	FNC	S
BRICKHILL	MR A G		FNC	A
CHICK	MR BRUCE		FNC	A
CLANCY	MICHAEL & JENNIFER	066 882029	FNC	H
CLEMENTS	MR IAN & MRS FELICITY	066 895173	FNC	A
DARNLEY	MELISSA AND ANDREW	066 653129	FNC	H
DEN EXTER	DR P		FNC	H
DETTMAN	E B		FNC	A
DIXON	MR IAN		FNC	S
DOUGLAS	LEIGH		FNC	A
ELENIUS	MS ELIZABETH		FNC	A
FENSOM	MR E	07-341-6790	FNC	H
FRAME	BEANIE & ANDY		FNC	H
GILMORE	MR S		FNC	A
GOCHER	W D & J		FNC	H
GRAINGER	D & G		FNC	H
GROVE	PETER		FNC	A
GUTHRIE	MR A J		FNC	A
HANLY	ALAN		FNC	H
HATFIELD	MR KEN & MRS HARRIET	066 527588	FNC	H
HENDERSON	GEORGE AND JENNIFER		FNC	H
HODGMAN	MR & MRS S		FNC	H
HUGHES	MR & MRS R W		FNC	H
HUTLEY	MISS L		FNC	A
JOHNSON	JENNY & RAY		FNC	H
JONES & SUSAN CONROY	GLEN		FNC	A
KAVENEY	MR M		FNC	A
MAC KAY	MR & MRS J		FNC	H
MASON	MR G		FNC	P
MEAGHER	C.		FNC	A
MILLEDGE	MR DAVID		FNC	A
MURWILLUMBAH COLLEGE OF			FNC	C
MCDONALD	TEIN		FNC	A
NAGLE	JOHN		FNC	S
NICHOLSON	MR & MRS H		FNC	A
NORTHERN RIVERS C.A.E.	SERIALS SECTION		FNC	C
NUBERG	IAN		FNC	A
PARKER	MR P		FNC	A
PONT	FRANCES		FNC	A
PRESTON	MR R		FNC	A
PUGH	MR D		FNC	U
RANSOME	MRS A M		FNC	A
RITCHIE	R D		FNC	H
SALNA	DIANNE		FNC	S
SEARLE	LINDA		FNC	A
SEQUEIRA	MARIE-LEONIE		FNC	A
SHIELDS	MR & MRS J		FNC	H

*** REPORT ON ALL MEMBERS IN SPECIFIED BRANCHES ***

SURNAME	FIRST NAME	HOME PHONE	BRANCH	MEMTYPE
STAFF	MR GRAHAM		FNC	A
STEED	ANDREW	066 63 1306	FNC	S
STEEL	D & S		FNC	H
THOMAS	MR T P		FNC	A
WARD	JOHN RUDGE / AND RUTH		FNC	H
WHEELER	MS M A		FNC	P
WHITE	ELLEN		FNC	A

*** END OF REPORT ***

N.P.A. NSW. FAR NORTH
COAST BRANCH

FINANCIAL MEMBERS 1981/82

Jenny & Ray Johnson,
Cox Road,
KOONORIGAN. NSW. 2480.

Dr. & Mrs. P. den Exter,
49 Cathcart St.,
LISMORE. NSW. 2480.

Mr. L. M. Partridge,
91 Canterbury Rd.,
CASINO. NSW. 2470.

Mrs. M. E. Mac Kay,
DUNOON. NSW. 2480.

Mr. Ian Carey,
Flat C3 Housing Village,
Griffith University,
NATHAN. Q. 4111.

Mr. John J. Ashley,
2/195 Surf Pde.,
SURFERS PARADISE. Q. 4217.

Mr. Thomas Svensson,
1 Rose Rd.,
THE CHANNON. NSW. 2480.

Mr. Andy Frame,
MOUNT NARDI,
VIA NIMBIN. NSW. 2480.

Mr. Bruce Chick,
5 Topaz Place,
MURWILLUMBAH. NSW. 2484.

Mr. Glen Jones,
Elysian Farm,
C/- Post Office,
ROCK VALLEY. NSW. 2480.

Mr. R. Ritchie,
CAWONGLA. NSW. 2474.

Mrs. Nan Nicholson,
Terania Creek Rd.,
THE CHANNON. NSW. 2480.

Mr. Sandy Gilmore,
"Morinda",
Mafeking Rd.,
FEDERAL. NSW. 2480.

Mr. Ian Dixon,
P.O.Box 19,
NIMBIN. NSW. 2480.

Mr. M. Kaveney,
Eureka Rd.,
ROSEBANK. NSW. 2480.

John Seed & Family,
Bodhi Farm,
THE CHANNON. NSW. 2480.

Mr. Ian Huxley,
Terania Creek Rd.,
THE CHANNON. NSW. 2480.

Dianne Brown,
"The Farmhouse",
Perkins Bridge Rd.,
TATHAM VIA CORAKI. NSW. 2471.

Mr. T. G. Mason,
10 Gumtree Drive,
GOONELLABAH. NSW. 2480.

Mr. Rob Andrews,
32 Elton St.,
LISMORE. NSW. 2480.

Cecil & Marie Hudson,
Boatharbour Rd.,
MACKSVILLE. NSW. 2447.

Dr. D. R. Baigent,
Cowlong Rd.,
ALPHADALE. NSW. 2480.

Mr. Chris Pile,
"Dharmenanda",
Ross Rd.,
THE CHANNON. NSW. 2480.

Mr. A. G. Brickhill,
90 Ballina Rd.,
GOONELLABAH. NSW. 2480.

Mr. W. G. McLeod,
Fernleigh Rd.,
BANGALOW. NSW. 2479.

Ms. May Mackay,
James St.,
DUNOON. NSW. 2480.

Miss P. Lander,
6 Cooper Pde.,
SOUTHPORT. Q. 4215.

John Rudge,
Tuntable Falls,
NIMBIN. NSW. 2480.

Lenny Eagles,
Terania Creek Rd.,
THE CHANNON. NSW. 2480.

Mr. R. Preston,
Inner Pocket,
BILLINUDGEL. NSW. 2483.

Ms. Heather Buick,
Tuntable Falls,
NIMBIN. NSW. 2480.

Mr. E. J. Fensom,
4 Benita Court,
ROCHEDALE SOUTH. Q. 4123.

Michael R. Carter,
Pearces Creek Rd.,
ALSTONVILLE. NSW. 2477.

Mr. L. J. Webb,
P.O.Box 289,
ALDERLEY. Q. 4051.

Mr. Keith King,
Skyline Rd.,
GOONELLABAH. NSW. 2480.

Linda Laos,
LINDENDALE,
VIA WOLLONGBAR. NSW. 2480.

Dailan Pugh,
"Red House",
Williams Rd.,
BARKERS VALL,
VIA KYOGLE. NSW. 2474.

Lesley Hutley,
P.O.Box 205,
TWEED HEADS. NSW. 2485.

N.R.C.A.E.,
P.O.Box 157,
LISMORE. NSW. 2480.

Mr. T. G. Silvester,
Middle Rd.,
PALMERS ISLAND. NSW. 2463.

Ms. Sonia Atkinson,
P.O.Box 29,
NIMBIN. NSW. 2480.

Keith Warland,
77 Amalfi Drive,
SURFERS PARADISE. Q. 4217.

D & S. Steel,
Brooklet Rd.,
NEWRYBAR. NSW. 2479.

K.D.F.Martin,
High Ridge,
Mullumbimby Creek Rd.,
MULLUMBIMBY. NSW. 2482.

Mr. & Mrs. J. Boulton,
Weis Lane,
ALSTONVILLE NSW. 2477.

Maria Contempree,
Lot 18, Frederick Rd.,
CANTABA VIA LISMORE. NSW. 2480.

LIST OF FINANCIAL MEMBERS

Mr. John Tozer,
5 New Ballina Cutting,
LISMORE. 2480.

Mr. L.A. Martin,
P.O. Box 143,
CASINO. 2470.

Mr. Ross W. Dicker,
Missingham Road,
DUNOON. 2480.

Mr. Graeme Fraser,
Seaview, *WADELL RD*
Pine Avenue, *ALSTONVILLE 2477*
EAST BALLINA. 2478.

Dr. P.J. Mylrea,
8 Pidcock Place,
GOONELLABAH. 2480.

Mr. A.G. Brickhill,
90 Ballina Road,
GOONELLABAH. 2480.

Miss Heather Smith,
270 Magellan Street,
LISMORE. 2480.

Miss H. Philpotts,
C/- Agricultural Research Station,
WOLLONGBAR. 2480.

Mr. T.G. Mason,
91 Ballina Road,
GOONELLABAH. 2480.

Mr. & Mrs. N. Humphreys,
45 Barker Street,
CASINO. 2470.

Mrs. H. Pope,
Hurley Street,
LISMORE. 2480.

Mr. Noel Theis,
14 Compton Avenue,
GOONELLABAH. 2480.

Mr. G.S. Morton,
257 High Street,
LISMORE HEIGHTS. 2480.

Mr. B. Chick,
16 Wade Street,
MURWILLUMBAH. 2484.

Mr. & Mrs. N. Lee,
20 Ross Street,
LISMORE HEIGHTS. 2480.

Miss T. Hutley,
P.O. Box 205,
TWEED HEADS. 2485.

D.M. Coward,
Wirrialda,
HERNANI. 2453.

Mr. J. McCann,
C/- Forestry Office,
URBANVILLE. 2475.

Mr. & Mrs. J.B. Williams,
P.O. Box 330,
ARMIDALE. 2350.

Mrs. C.D. Robertshaw,
13 Marlin Court,
PALM BEACH. 4221.

J.N. Handley,
"Brackley",
WOLLONGBAR. 2480.

Miss Patricia Lander,
6 Cooper Parade,
SOUTH PORT. 4215.

Mr. L. Bailey,
EUNGELLA. 2484.